



Highlighted experience

Performance-based budgeting with a gender perspective

Progress in Argentina in implementing the performance-based budget methodology, mainstreaming the gender approach for greater efficiency in public spending and reducing gender gaps



ARGENTINA

Area:
DEMOCRATIC
GOVERNANCE

Line of action:
PUBLIC FINANCES



for mainstreaming the gender approach in budget formulation.

- **Improved labelling and accountability systems for the gender component in the public budget.** A system for marking budgetary programmes related to gender has been developed that has allowed the National Budget Office to prepare periodic monitoring reports on spending related to gender policies in the National Budget. In addition, on the Open Budget portal allowing the data to be downloaded that support the monitoring report in the **Programmes with Gender Policy (PPG) section**.
- **Strengthening and raising awareness of public officials on gender issues in the budget.** Work was undertaken with 7 ministries and/or agencies to measure their

One of the main challenges for public administrations, especially those in charge of managing public spending, is to ensure the effective and efficient use of resources, which enables the impact of public spending to be maximised and, by extension, contributes to reducing inequalities and enhancing social cohesion in a country.

In this context, Argentina's Ministry of Economy had been making progress in implementing the performance-based budget methodology in 120 of its 400 budget programmes, designed with this methodology. EUROsocial+ joined this effort by contributing to the expansion in the number of performance-based budget programmes; in addition to doing so by incorporating gender mainstreaming into their

design, so that redefining the budgets also contributes to reducing gender gaps.

IMPACTS ACHIEVED UP TO THE PRESENT

These efforts made it possible to achieve multiple results, including the following:

- **Regulatory advances in the procedures for gender mainstreaming in the budget.** Various circulars have been approved as part of the official procedure, issued by the ministry to the respective ministries in charge of drawing up budgets, with the methodological instructions



The **Argentinian Ministry of Economy portal** shows the gender breakdown in the budget.

results in the National Budget, giving a gender perspective to their actions. Additionally, the International Conference on Budgeting with a Gender Perspective was attended by more than 70 guests, including people from national authorities, civil society and international experts.

- **A full 20 pilot budget programmes that incorporate PbB methodology and gender mainstreaming that are added to the 120 already existing programmes.** The application of the methodology allowed items and public production to be identified that contribute to gender policies and their monitoring; as well as the identification of physical measurements

(public production) and the positive effects of actions (result indicators)

- **Involvement of civil society and synergies with other international organisations.** The development of the action allowed the incorporation of different civil society organisations into the process, as well as establishing synergies with regional and international actors such as the IDB results budgeting network, the GIFT initiative, UNICEF and UN Women, among others.

In short, the collaboration between the Ministry of Economy and EUROsocial has made it possible to advance in key aspects of performance-based budgeting and gender mainstreaming in the budget, thus

contributing to the advancement of SDG 5 on gender equality, SDG 10 on reducing inequalities and SDG 16 for institutional strengthening.

Finally, it should be noted that the action is immersed in the execution of a second phase that will try to strengthen the characterisation of the beneficiaries of budget programmes, as well as a review of the indicators included in budget programmes related to gender. Also in this phase of the budget cycle, it will be sought to deepen the methodology for mainstreaming the gender approach by establishing a public spending on gender classifier; as well as by incorporating an expenditure annex in cross-cutting policies in the budget bill.

"The contribution of EUROsocial+ to the budget with a gender perspective and the performance-based approach was decisive. Accessing the best experiences in the field, meeting specialists from the region and the world, and having the support of such a renowned programme strengthened the ongoing transformation process. We intend to continue advancing with more excellent projects" **Guillermo Valentino, director of the Budget Evaluation Office at the Argentinian Ministry of Economy.**



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Pilot Budget Programmes with PbB methodology and Gender mainstreaming in 7 institutions

EUROSOCIAL SUPPORT ITINERARY

To address this challenge, an accompanying itinerary was proposed to the National Budget Office, the governing body in budgetary matters, which was broken down into three key actions:

- First, technical assistance support from the International Association of Public Budgeting (ASIP) that supported the Office and the group of sector ministries in designing and implementing the PbB and gender approach methodologies.
- Second, an exchange visit by a delegation of Argentine officials to Peru, to learn first-hand about the experience in performance-based budgeting in the Peruvian Ministry of Economy and Finance.
- And third, holding an international seminar in Buenos Aires, which made it possible to present methodological advances to public institutions and civil society, as well as to share some international experiences of interest, such as those had by the Spanish and Uruguayans, in terms of budgets with a gender focus.

Publications



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Methodological guide for planning and implementing a performance-based budget

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EUROSOCIAL+ Results: Performance-based budgeting with a gender perspective (Argentina)

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